JOINT MEDIA RELEASE
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CMA CGM Advances Partnership with Maritime Singapore in Maritime Talent, Innovation and Sustainable Shipping

The CMA CGM Group is strengthening its partnership with Maritime Singapore through collaborations in talent development, maritime innovation, and sustainable shipping. These collaborations build on the Group's longstanding partnership with Singapore, including the Memorandum of Understanding (MOU)[1] with the Maritime and Port Authority of Singapore (MPA), renewed in March 2025, which focuses on maritime decarbonisation, digitalisation, and innovation.

Developing Singapore's Maritime Talent

2. CMA CGM and the Singapore Maritime Foundation (SMF) signed an MOU on 25 November 2026 to deepen their partnership in maritime talent development. The MOU was signed by Mr Bo Wegener, Chief Executive Officer of CMA CGM, Asia Pacific, and Mr Hor Weng Yew, Chairman of SMF, in the presence of Mr Rodolphe Saadé, Chairman and CEO of the CMA CGM Group, and Mr Murali Pillai, Senior Minister of State for Transport and Law. Under the MOU, CMA CGM will support MaritimeONE scholarships and internships aimed at developing the next generation of maritime professionals.

3. This complements CMA CGM's broader partnership with MPA in maritime talent development. Since 2019, CMA CGM has supported 11 students through MPA's Global Internship Award, providing internships at its offices in Singapore along with overseas rotations in France, China, Australia, Malaysia, Taiwan, and the Philippines. The overseas placements provided valuable experience for the students across operations, trade management, sales and marketing. Both parties are also exploring collaboration on MPA's Maritime Leadership Programme in 2027 to develop the next generation of maritime leaders in Singapore.

[1] MPA and CMA CGM Sign MoU to Enhance Sustainable Shipping and Digital Innovation | Maritime and Port Authority of Singapore

Advancing Maritime Innovation and Digitalisation

4. CMA CGM Group's innovation accelerator ZEBOX - which supported the Smart Port Challenge in 2025 and 2026 - and PIER71 signed a partnership agreement on 18 November 2026 to strengthen cooperation between their maritime innovation ecosystems. The partnership will promote exchanges between startups, facilitate access to new markets, and connect entrepreneurs with industry partners.

5. MPA and CMA CGM are also working to improve digital exchanges between ships and port authorities. Trials, involving the vessels APL SINGAPURA in 2025 and CMA CGM GRAND PALAIS in 2026, examined how digital data exchange could simplify port clearance, reduce manual processes, and improve the efficiency of port calls. The findings will support a pilot in 1Q 2027 and contribute to strengthening digital connectivity between ships and ports.

Developing Capabilities for Alternative Marine Fuels

6. CMA CGM is evaluating opportunities to conduct prospective ethanol bunkering trials in Singapore. The objective would be to assess the use of ethanol in marine engines, together with associated bunkering procedures, safety considerations, and operational requirements.

7. MPA and CMA CGM are also exploring a near-term liquefied biomethane bunkering trial in Singapore with industry partners. The trial would examine how to account for and recognise the fuel's sustainability benefits and greenhouse gas emissions savings under different regulatory and voluntary frameworks.

8. The development of liquefied bio-methane supply pathways builds on Singapore's established LNG bunkering capabilities and supports the transition towards lower-emission marine fuels. CMA CGM regularly undertakes LNG bunkering in Singapore.

Strengthening Singapore's Regional and Global Connectivity

9. In 2026, CMA CGM's intra-Asia shipping specialist, CNC, introduced new services and enhanced existing connections linking Singapore with markets including Malaysia, Indonesia and Myanmar. These developments further support Singapore's position as a major international maritime hub.

10. Mr Ang Wee Keong, Chief Executive of MPA, said, "MPA greatly values our close and wide-ranging partnership with CMA CGM, which spans talent development, maritime innovation, and alternative marine fuels. These initiatives bring together our respective capabilities to address the evolving needs of international shipping. CMA CGM's shipping network also contributes to Singapore's connectivity with regional and

global markets. We look forward to continuing this partnership and pursuing new opportunities together."

11. Mr Bo Wegener, Chief Executive Officer of CMA CGM, Asia Pacific, said, "Singapore is central to CMA CGM's presence and ambitions in Asia Pacific, and a strategic partner as we shape the future of maritime trade. Our collaboration with MPA and the wider maritime ecosystem brings together talent, innovation, digitalization and new energy solutions to strengthen the resilience and competitiveness of the industry. We look forward to working with our partners to shape a more connected, innovative and sustainable maritime future."

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About the Maritime and Port Authority of Singapore (MPA)

MPA was established in 1996 with the mission to develop Singapore as a global hub port and international maritime centre, and to advance and safeguard Singapore's strategic maritime interests. MPA takes on multiple roles as Singapore's maritime and port regulator and planner, international maritime centre champion, national maritime representative, and champion of maritime digitalisation and decarbonisation efforts. MPA partners industry, research community and other agencies to enhance safety, security and environmental protection, facilitate maritime and port operations and growth, expand multi-domain capabilities, and support the cluster of maritime services and manpower development.

For more information, please visit www.mpa.gov.sg.

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About the CMA CGM Group

The CMA CGM Group is a global player in sea, land, air and logistics solutions, true to its corporate Purpose: *We imagine better ways to serve a world in motion*.

Present in 184 countries, it employs 170,000 people, including nearly 6,000 in Marseille, where its head office is located.

As the world's third-largest shipping company, CMA CGM serves more than 420 ports across five continents with a fleet of over 700 vessels. In 2025, CMA CGM carried more than 24 million twenty-foot equivalent containers (TEUs). Its subsidiary, CEVA Logistics, one of the top five global players, operates 1,000 warehouses and handled 15 million shipments in 2025. The Group's air division operates a fleet of cargo aircraft under the CMA CGM AIR CARGO and Air Belgium brands.

CMA Media, the third-largest private media group in France, brings together RMC-BFM and several national and regional press titles (La Tribune Dimanche, La Tribune, La Provence, and Corse Matin) as well as the social media platform Brut.

Committed to the energy transition, the CMA CGM Group aims for Net Zero Carbon by 2050.

The CMA CGM Foundation provides humanitarian aid in crisis situations and supports education and equal opportunities worldwide. To date, the Foundation has transported 120,000 tonnes of humanitarian aid to 106 countries and supported over 630 projects in France, Lebanon, and around the world.

cmacgm-group.com



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